

Memorandum

To: Atlanta Regional Commission

From: Doug Hooker
Executive Director, ARC

Date: December 8, 2021

RE: 2022 Work Program and Budget

Over the last several weeks, the Commission members have been briefed on the 2022 annual work program and budget, the *Draft Strategy 2022*. In addition, members of the Budget and Audit Review Committee recently completed a review of the budget and endorse the 2022 work program and budget proposal.

Draft Strategy 2022 focuses on setting forth the Commission's annual blueprint for action to help build a regional community and set forth a program of work along with related funding which reflects the Board's priorities of services to local governments. Initiatives for 2022 include: Begin to implement *The Regional Housing Strategy*; complete the major update to the *Atlanta Region's Plan*; and continue and expand the ConnectATL program in partnership with GDOT and other partners. ARC will continue support the Learn4Life collective impact effort to improve educational outcomes; work with regional partners to develop a collective impact approach to improve the region's workforce systems; allocate resources to the Urban Area Security Initiative for homeland security training exercises; undertake development and launch of a new *Strategic Plan on Aging for 2020-2025*; improve mobility and transportation options for older adults and persons with disabilities; work with regional employers to meet their worker skills requirements through on-the-job training opportunities; implement Leadership Involvement Networking and Knowledge (LINK) Program; market transit services (regionally); host the State of the Region Breakfast; and implement the Regional Leadership Institute. Throughout the work program, we have sought ways to increase interdisciplinary work, improve service and outreach to our constituents, and develop stronger community partnerships.

Attachment A consists of a full package of the budget summary tables and charts published in the *Draft Strategy 2022*. Additional revisions resulting from continuing refinement will be incorporated into the final *Strategy 2022* to be published early next year.

Total projected 2022 expenditures equal \$101,062,474 with revenues totaling \$101,501,106. Expenditures will be managed to avoid deductions from the General Fund in 2022.

The 2022 budget anticipates revenues totaling \$100,501,106, up approximately \$250 thousand from the final 2021 budget.

The 2022 budget contains a total of \$45,182,862, in sub grants and participant expenses which is passed on to local governments. The 2022 funds expended directly by ARC on behalf of local communities also include \$21,870,343 for contracts administered by staff.

	<u>Final</u> 2021 Budget	<u>Proposed</u> 2022 Budget
Funds Expended Directly by ARC	\$55,120,416	\$55,879,612
Subgrants and Participant Expenses	\$45,336,273	\$45,182,862
Total Expenses	\$100,456,689	\$101,062,474
Total Revenues	\$100,251,170	\$101,501,106

As shown in Attachment A, the projected ending fund balance for 2022 totals \$7,477,464. This balance meets the \$4,000,000 minimum recommended by the Budget and Audit Review Committee. The 2022 number is based upon a projected 2022, ending fund balance that will be finalized as part of the close out of 2021 financial activity in early 2022. Any material adjustments to funds available as well as new and continuing grant funding will be brought back to the Commission as amendments to this initial budget. All governmental and proprietary funds of the Commission will be reviewed regularly to ensure that the projected fund balance for 2022 remains in line with the budget.

Funding of the proposed 2022 Work Program comes from a combination of continuing and anticipated local, state and federal resources. The proposed work program, to this point, has served as the basis for preliminary funding negotiations for new grants. As appropriate, final-funding applications will be submitted upon Commission adoption of the work program.

The provisions of Georgia Code Section 50-8-80 et seq. require that the Commission, before the 15th day of December each year, adopt a work program and budget for the succeeding calendar year. Once adopted, the 2022 Work Program and Budget will be the Commission's *official policy regarding allocation of the Commission's money and staff resources* during 2022. I recommend your adoption of the accompanying resolution.

Attachment A - 2022 Budget Summary

Attachment B- Final Amendment: 2021 Budget

A RESOLUTION BY THE ATLANTA REGIONAL COMMISSION

- 1. ADOPTING THE 2022 WORK PROGRAM AND BUDGET;**
- 2. APPROVING FINAL 2021 WORK PROGRAM AND BUDGET AMENDMENTS; and**
- 3. AUTHORIZING ALL NECESSARY ADMINISTRATIVE ACTION TO IMPLEMENT THE 2022 WORK PROGRAM AND BUDGET.**

WHEREAS, the Commission is required by Georgia Code Section 50-8-80 et seq., annually to prepare and adopt a work program and budget for the succeeding calendar year; and

WHEREAS, the document *Draft Strategy 2022* (November 10, 2021) summarized the proposed 2022 Work Program and Budget, and said document has been the subject of careful review by members of the Commission, by numerous federal, state and local government officials and by many other interested parties; and

WHEREAS, as a result of this review, the Executive Director has submitted to the Commission the attached memorandum dated December 8, 2021 and titled, “2021 Work Program and Budget,” which summarizes final 2021 budget amendments and the *Draft Strategy 2021*; and

WHEREAS, Cherokee, Clayton, Cobb, DeKalb, Douglas, Fayette, Fulton, Gwinnett, Henry and Rockdale Counties and the City of Atlanta provide operating funds for the Atlanta Regional Commission in accordance with O.C.G.A. § 50-8-101(b)(2)(A), (B), and (C); and

WHEREAS, O.C.G.A. § 50-8-101(b)(2)(D) provides for periodic increases in these operating funds based on increases in the Average Annual Consumer Price Index for All Urban Consumers (CPI-U) and approval of the Commission; and

WHEREAS, additional unrestricted operating funds are needed to provide matching funds for available federal, state and other funding and to fund essential regional programs that have no federal or state funding sources.

NOW, THEREFORE, BE IT RESOLVED that the Atlanta Regional Commission hereby adopts the 2022 Work Program and Budget contained in *Draft Strategy 2022* (November 10, 2021); and

BE IT FURTHER RESOLVED that the Commission also hereby approves final 2021 Work Program and Budget amendments as summarized in the Executive Director’s memorandum titled, “2021 Work Program and Budget,” dated December 8, 2021; and

BE IT FURTHER RESOLVED that the Chair and the Executive Director are hereby authorized to take all necessary administrative actions to implement said 2022 Work Program and Budget.