

Wednesday, January 13, 2021 | 12:00 p.m.

ARC Governance Committee Meeting

Join on your computer or mobile app

[Click here to join the meeting](#)

Or call in (audio only)

[+1 470-419-6063,,915424003#](#)

Phone Conference ID: 915 424 003#

The meeting agenda with all presentations and references can be found at: www.atlantaregional.org/board

- I.** Welcome and Pledge of Allegiance *Kerry Armstrong, Chair*
- II.** Chairman's Comments
 - 2021 Outlook
- III.** Treasurer's Report *Bob Reeves, Treasurer*
- IV.** Consent Agenda *Kerry Armstrong, Chair*
 - A. December 2, 2020 Meeting Summary
- V.** Action Items *Kerry Armstrong, Chair*
- VI.** Discussion/Information Items *Kerry Armstrong, Chair*
 - A. Legislative Update *Eric Dial, Chair, SRSC*
John Bayalis, Manager, Intergovernmental Affairs
- VII.** Executive Director's Report and Announcements *Doug Hooker, Executive Director*
 - A. Executive Director's 2021 Outlook
 - B. 2021 Call for Projects for CDAP (Community Development Assistance Program) and LCI (Livable Centers Initiative) to open on January 15, 2021.
- VIII.** Adjourn

Next Committee Day:

4th Wednesday, January 27 Advisory Committee on Aging

2nd Wednesday, February 10, 2021 (CRC, TAQC, Governance)

Next Board Meeting: Wednesday, March 10, 2021 at 1:30 p.m.

MEMORANDUM

DATE: January 13, 2021
TO: Atlanta Regional Commission
FROM: Bob Reeves, Treasurer
SUBJECT: Treasurer's Report

Attached is the summary of total governmental fund type revenues, expenditures and change in fund balance through **December 31, 2020**. Total governmental fund revenues, expenditures and change in fund balance may be summarized as follows:

Fund Balance at 1/1/20		\$5,421,746
Add: Revenues and Transfers in	\$68,377,348	
Total Expenditures	<u>68,299,599</u>	
Revenue over (under) Expenditures	77,749	
Net Increase, (Decrease) in Fund Balance		<u>77,749</u>
Estimated Fund Balance at 12/31/2020		\$5,499,495

Attachment

ATLANTA REGIONAL COMMISSION			
Treasurer's Report			
Revenues and Expenditures			
December 31, 2020			
			% Y-T-D
	Budget	Y-T-D	to Budget
Fund Balance as of 1/1/2020	\$5,421,746	\$5,421,746	
Revenues:			
Regional Appropriations	5,113,240	4,754,665	93.0%
Interest Income	48,000	39,115	81.5%
Special Revenue Fund Income	82,325,490	60,407,031	73.4%
Local Match	3,637,103	2,486,255	68.4%
Enterprise Income	654,500	611,294	93.4%
Miscellaneous Income	127,047	78,988	62.2%
TOTAL	\$91,905,380	\$68,377,348	74.4%
Expenses:			
Salaries and Benefits	25,706,710	23,845,788	92.8%
Contracts	23,809,561	9,826,389	41.3%
Equipment	719,979	637,359	88.5%
Miscellaneous Operating	2,444,241	1,224,038	50.1%
Travel	506,609	82,239	16.2%
Rent and Related	2,009,878	1,830,035	91.1%
Other Computer Expenses	1,419,970	516,280	36.4%
Sub-Grants/Participant Payments	35,727,023	30,337,471	84.9%
Other Expenses	-	-	0.0%
Over/(Under) Indirect Recovery	(377,818)	-	0.0%
TOTAL	\$91,966,153	68,299,599	74.3%
Excess (Deficiency) of Revenues			
Over (Under) Expenses	(60,773)	77,749	
Estimated Fund Balance:			
December 31, 2020	\$ 5,360,973	\$5,499,495	



December 2, 2020

Charlotte Nash Receives ARC's 2020 Harry West Visionary Leadership Award

The Atlanta Regional Commission presented the 2020 Harry West Visionary Leadership award to Gwinnett County Chairman Charlotte Nash, in recognition of her significant contributions to Gwinnett County and the entire Atlanta region. Nash is retiring this year after almost 40 years in public service.

Nash joined the ARC board in 2011 and has held a variety of leadership roles across the region, including: Chairman of the Transportation and Air Quality Committee; member and Chair of the Metropolitan North Georgia Water Planning District board; Chief Local Elected Official on the Atlanta Regional Workforce Development Board; and member of the Atlanta-Region Transit Link Authority board.

"Charlotte has brought a deep wealth of knowledge, perspective, and wisdom to the table that will be sorely missed. Charlotte has been more than a member of the ARC board. She has been

a leader – in words, which are few. And in deeds, which are too many to count.” said Kerry Armstrong, ARC Board Chairman.

The Harry West Visionary Leadership Award was established in memory of ARC’s longest-serving executive director, who exemplified courageous and visionary leadership throughout his career in the public, private and university sectors.

“I can’t tell you how much this means to me, having known Harry and having his son work with us in Gwinnett County for so long,” Nash said. “Thank you so much.”

- [ARC News Release](#)

ARC Board Approves 2021 Work Program & Budget

The ARC Board approved the agency’s 2021 Work Program & Budget. Highlights of the 2021 Work Program include:

- Working with federal and state government affairs teams to build relationships with newly elected or re-elected members of Congress and the Administration.
- Leading the Saving Our Atlanta Region’s Residents (SOARR) regional housing stability initiative to mitigate the impact of the pandemic economy on evictions.
- Expanding ARC’s Behavioral Health Coaching service within the Atlanta region and other parts of the state.
- Conducting a new Household Travel Survey in partnership with GDOT and other stakeholders to inform regional planning and transportation model development.
- Embarking on an update to the Aerotropolis Atlanta Blueprint, which promotes economic investment, job growth and quality of life in areas around Hartsfield-Jackson Atlanta International Airport.
- Providing security planning and preparedness support for the 2021 Major League Baseball All-Star Game.
- Launching a comprehensive strategic communications plan to support agency goals and objectives.

For more information:

- [2021 Work Program & Budget Executive Summary](#)

Unified Planning Work Program is Approved by Board

The ARC Board approved the 2021 Unified Planning Work Program, or UPWP. This program is developed each year to document the planning activities performed with federal, state, and local transportation funds in the 20-county Atlanta region. It is developed in cooperation with state and local governments and public transportation operators, and includes a discussion of planning priorities facing the metro area.

- [Unified Planning Work Program - Draft](#)

2020 Metro Atlanta Speaks Survey Spotlights Effects of Pandemic, Inequity in Region

ARC Data Analyst Jim Skinner presented the 2020 results of ARC's Metro Atlanta Speaks Survey, the agency's annual public opinion survey which takes the pulse of metro Atlanta residents and helps guide the region's planning and decision-making. Metro Atlanta Speaks offers a statistically significant snapshot of residents' views on a range of critical issues.

The 2020 survey offered some fresh insights on the stark effects of the COVID-19 pandemic, as well as insights into the state of race relations in metro Atlanta—a topic that drew heightened attention during this year's demonstrations.

Highlights:

- COVID-19 has affected how we assessed our biggest challenges. Respondents named public health the biggest problem facing the region. Crime came in second, and the economy came in third.
- The pandemic also heightened concerns regarding housing, hunger, and the economy. One in four respondents said they had been laid-off, terminated, or furloughed due to the COVID-19 virus. Nearly half (45%) said that they had their hours or wages reduced or have had to quit their jobs for safety reasons. Nearly 1 in 5 (18%) said they received help from a food bank since March. And 1 in 6 respondents said they were not at all or only slightly confident in their ability to make their next mortgage or rent payment.
- The pandemic laid bare the region's inequities, with stark differences among age and racial groups when it comes to who has visited a food bank since March 2020. More than three-quarters of respondents (77%) either agreed or strongly agreed with the statement: "Discrimination against Black people in the United States is a serious problem." Nearly 12% named race relations as the region's biggest concern, compared to just 4% in 2019.

For more information:

- [Metro Atlanta Speaks 2020 Results Overview: Listening to Pandemic Voices](#)

Announcements

- State Ethics Requirements for ARC Board Citizen Members required on or before January 31, 2021.
- New meeting schedule effective January 2021. Next ARC Board meeting will be held on Wednesday, January 13 at 1 p.m.

Next Committee Day: Will Be Announced

Next Commission Meeting: Wednesday, January 13, 2021 at 1 p.m.

ARC BOARD MEETING ATTENDANCE: DECEMBER, 2020

Armstrong, Kerry	Present
Arnold, Julie Keeton	Present
Bivins, Charlton	NOT PRESENT
Bonner, Deane	Present
Bottoms, Keisha Lance	NOT PRESENT
Boyce, Mike	Present
Burnette, Dennis	Present
Cantrell, Greg	NOT PRESENT
Clarkson, Eric	Present
Clemons, Ollie	Present
Davis, Tread - NON VOTING	Present
Day, Joy	Present
Dial, Eric	Present
Evans, Vince	Present
Houchard, Mike	Present
Hutchison, Steve	NOT PRESENT
Jackson Jones, Romona	Present
Johnston, Harry	Present
Levetan, Liane	Present
Mason, Mike	Present
Mathews, Mark	Present
McGuire, Mickey	Present
Miller, Steve	NOT PRESENT
Moore, Felicia	Present
Nash, Charlotte	Present
Nesbitt, Oz	Present
Ognio, Randy	Present
O'Neal, Angelia	Present
Paul, Rusty	Present
Pitts, Robb	NOT PRESENT
Reeves, Bob	Present
Robinson, Rochelle	Present
Sylvia, Richard	NOT PRESENT
Thurmond, Michael	NOT PRESENT
Turner, Jeff	NOT PRESENT
Wan, Alex	Present
Williams, Vince	Present
Wood, June	Present
DOUG HOOKER - Executive Director	<i>Any questions? Contact: Charissa White-Fulks</i>

ARC 2021 Operations Outlook

Dear ARC Board Members,

This year promises to be a year of continuing uncertainty and transitions. As I expect the pandemic to ease in the latter part of this year, along with the Chairman, we will be evaluating our traditional programs and services, almost on a case-by-case basis, to determine: (a) can they be done at all, (b) can they be done at a different time of year, and (c) if they can be done, will it be best to do them virtually, in some hybrid fashion, or in person. At all times, the most important guiding principle will be to maximize the safety of employees and the public. A sample list of some of the many events or services we will need to evaluate are as follows:

- The annual board work session (normally held in person in April);
- Reopening of the workforce career centers;
- Community meetings for comprehensive development planning and comprehensive transportation planning;
- The Model Atlanta Regional Commission (MARC), the Arts Leaders of Metropolitan Atlanta (ALMA), and the Citizens Planning Academy (CPA) programs;
- Events such as ConnectATL, the LINK trip, the Regional Leadership Institute (RLI), and the annual State of the Region Breakfast (SORB); and of course
- In-person office operations and in-person board and public meetings.

As decisions are made about whether to and how to undertake these and many other aspects of our work, I will inform you of how we are proceeding the reasons for those decisions.

With the beginning of a new federal administration and the resumption of the Supreme Court's session, we are expecting major federal-level policy and/or legal decisions that will impact our work. Three examples of the potential changes we will be tracking closely are those affecting transportation, senior services and water. For transportation, we will carefully track the reauthorization of federal transportation legislation known as the FAST Act. The next version is expected to introduce a plan or system for changing over time, the transportation funding system from a gasoline-based tax approach to some other method(s). With regard to services for seniors, we are getting anecdotal information that indicates the Administration will want to shift resources and incentives away from long-term care facilities toward more home-based care and services. And in the area of water, the Supreme Court will hear oral arguments on February 22, of the case of Florida v. Georgia, concerning use of the waters of the ACF basin or the Chattahoochee River. We expect that the Court will render a decision on or before June 30. Needless to say, the Court's decision will have a major impact on our planning the region's long term water future.

This year will also be new for all of us in our board operations, as this is the first year of implementing the recommendations of the Board Engagement Task Force. As Charissa White-Fulks has already reminded you, we do not plan to have Board meetings on a monthly basis. Rather, beginning this month, our board meetings will be bimonthly or every other month. And rather than meeting on the fourth Wednesday of the month, we will meet on the second Wednesday. This will combine with having our Governance Committee, Community Resources Committee and Transportation and Air Quality Committee meetings on the same day. This will save you the time of making a second trip to the ARC offices each month, once in person meetings resume. For continuity of operations however, TAQC and Governance Committees will also meet during the months between Board meetings, if there are sufficient matters that need to be reviewed and advanced. All of this is to urge you to place close attention to the revised schedules and the reminder emails Charissa will send you from time to time.

We will continue many activities to focus on improving the agency's administrative and operations systems. We are planning to transition to a full electronic document signing system this year. We are continuing to transition our IT operations and systems to the cloud, as a way of enhancing our security and system resiliency. We will continue to evaluate our health benefit costs for potential future savings. And later this year, our staff IDEA (Inclusion, Diversity, Equity and Anti-Racism) initiative will ramp up, beginning with an equity audit of our processes and procedures, along with implicit bias training for the staff.

Naturally with a large cohort of new board members – three county commission chairwomen, one mayor, and two citizen members – the staff will also dedicate time, to getting our new board members informed on the many aspects of the organization's operations. And should the Georgia Legislature choose to adopt Forsyth County's petition for realignment, we will prepare for welcoming a new county member and its leaders and residents into the ARC family.

As I stated at the outset, 2021 promises to be a year of much uncertainty and lots of transitions. However, I am quite certain that your ARC staff is up to the task of adjusting to all of this, while maintaining the quality of service and support you have come to expect.

Sincerely,

A handwritten signature in dark ink, reading "Douglas R. Hooker". The signature is written in a cursive, flowing style.

Doug Hooker, P.E.



Atlanta Regional Commission
regional impact + local relevance

Changes to ARC Board and Committee Schedules

2021 Brings Fewer Board Meetings, New Cadence to Calendar

The ARC Board recently enacted changes to the agency’s by-laws to allow for changes in the schedule and cadence of meetings of the Board and its standing committees. These changes were recommended by ARC’s Board Engagement Task Force, inclusive of ARC board members and staff, and were adopted in February of this year.

Scheduling shown on back of page.

- Bi-monthly ARC Board Meetings at 1 PM on the 2nd Wednesday of Jan, Mar, May, Jul, Sep, and Nov.
- Monthly Governance Committee Meetings at 12 Noon on the 2nd Wednesday of Month
- Fewer committee and other board/agency meetings (see schedule on back).
- To the extent possible, these meetings will be scheduled on the 2nd Wednesday of Month and/or the 4th Wednesday of Month

Restructured Committees

Governance

- Governance Committee
 - Budget and Audit Review Subcommittee
 - Ethics Subcommittee
 - Pension Subcommittee
 - Strategic Relations Subcommittee

Standing Committees and Grant Required Boards

- Advisory Committee on Aging (ACA)
- Atlanta Regional Workforce Development Board (ARWDB)
- Community Resources Committee (CRC)
- Senior Policy Group (SPG)
- Transportation and Air Quality Committee (TAQC)
 - Regional Transit Subcommittee (RTS)
 - Policy Subcommittee

Other Agencies

- Metropolitan North Georgia Water Planning District Board (MNGWPD)



Atlanta Regional Commission

regional impact + local relevance

Scheduling

		Jan		Feb		Mar		Apr		May		Jun		Jul		Aug		Sep		Oct		Nov		Dec	
		2nd Wk	4th Wk	2nd Wk	4th Wk	2nd Wk	4th Wk	2nd Wk	4th Wk	2nd Wk	4th Wk	2nd Wk	4th Wk	2nd Wk	4th Wk	2nd Wk	4th Wk	2nd Wk	4th Wk	2nd Wk	4th Wk	2nd Wk	4th Wk	2nd Wk	4th Wk
9:00 - 12:00	MNGWPD ¹					X						X						X						X	
9:00 - 12:25	CRC	X		X		X				X				X		X				X		X			
10:30 - 12:00	TAQC	X		X		X				X				X		X				X		X			
12:00 - 1:20	Governance ²	X		X		X				X		X		X		X		X		X		X		X	
1:30 - 3:00	ARC Board Meeting	X				X				X				X				X				X			
10:30 - 12:00	ARWDB ³						X				X						X						X		
12:30 - 2:30	ACA Meeting ⁴		X				X				X				X				X				X		






¹ MNGWPD's March meeting will be the first Wednesday of the month.

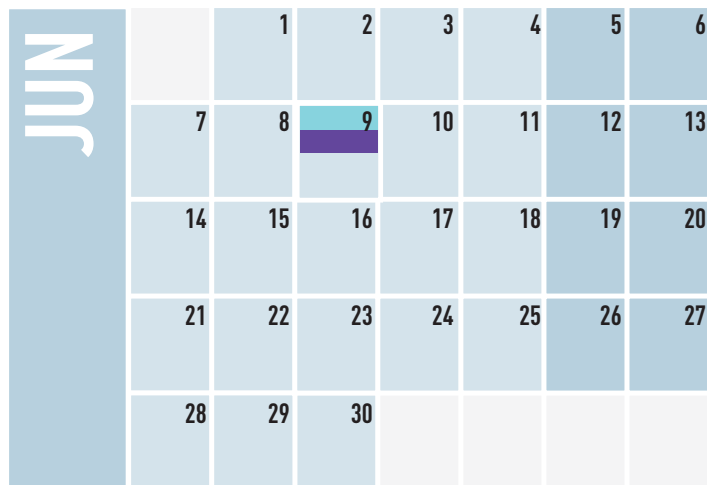
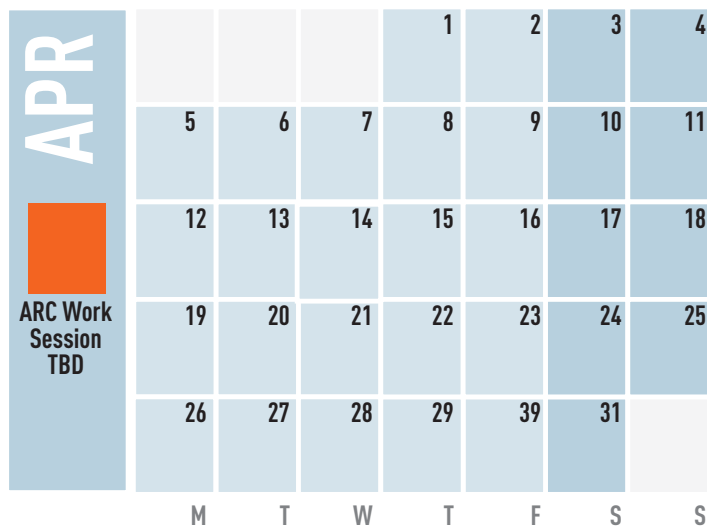
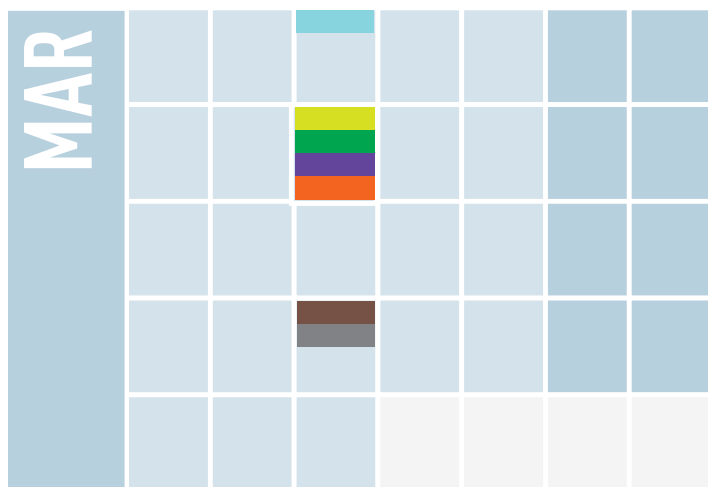
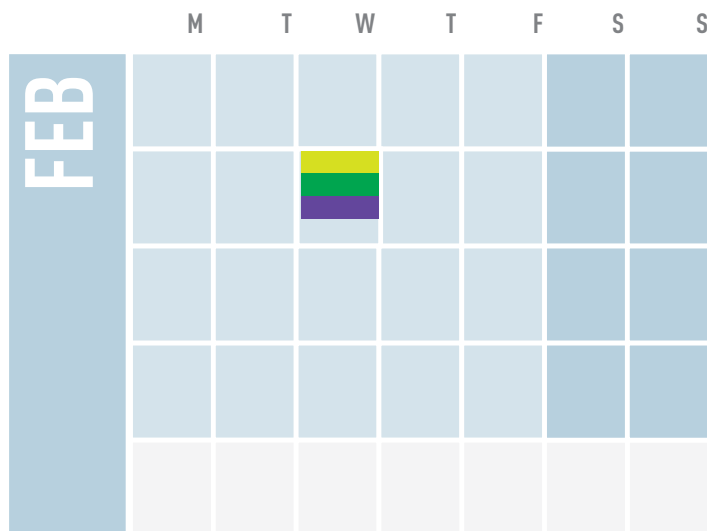
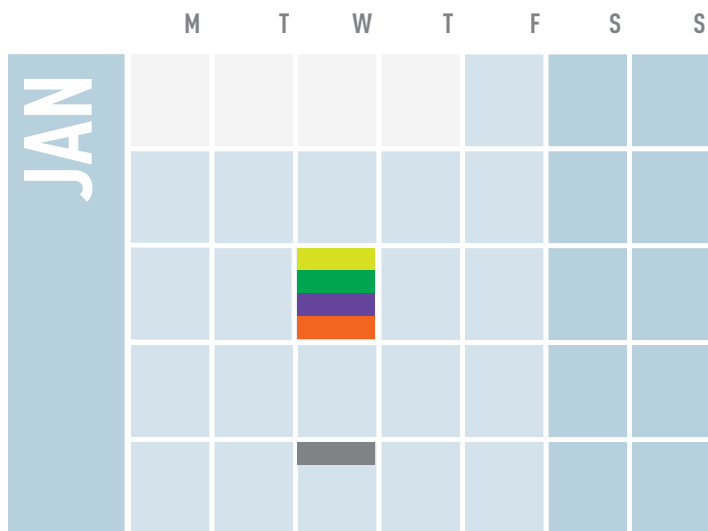
² The Governance Committee will act on behalf of the board on certain matters, as defined by the revised bylaws. Additionally, the governance committee will be structurally reconstructed to include considerations for BARC, Ethics, Pension Board, and Strategic Relations.

³ The Advisory Committee on Aging's November meeting will be the first Wednesday of December.

⁴ The ARWDB's November meeting will be the first Wednesday of December.

2021 YEAR AT A GLANCE

	ARC Board (ARC)	2nd Wed. 1:30 - 3:00 PM
	Advisory Committee on Aging (ACA)	4th Wed. 12:30 - 2:30 PM
	Atlanta Regional Workforce Development Board (ARWDB)	4th Wed. 10:30 - 12:00 PM
	Community Resource Committee (CRC)	2nd Wed. 9:00 - 10:30 AM
	Governance Committee (GOV)	2nd Wed. 12:00 - 1:20 PM
	Metropolitan North GA Water Planning District (MNGWPD)	1st or 2nd Wed. 9:00 - 12:00 PM
	Senior Policy Group (SPG)	TBD
	Transportation Air Quality Committee (TAQC)	2nd Wed. 10:30 - 12:00 PM



2021 YEAR AT A GLANCE

ARC Board (ARC)	2nd Wed. 1:30 - 3:00 PM
Advisory Committee on Aging (ACA)	4th Wed. 12:30 - 2:30 PM
Atlanta Regional Workforce Development Board (ARWDB)	4th Wed. 10:30 - 12:00 PM
Community Resource Committee (CRC)	2nd Wed. 9:00 - 10:30 AM
Governance Committee (GOV)	2nd Wed. 12:00 - 1:20 PM
Metropolitan North GA Water Planning District (MNGWPD)	1st or 2nd Wed. 9:00 - 12:00 PM
Senior Policy Group (SPG)	TBD
Transportation Air Quality Committee (TAQC)	2nd Wed. 10:30 - 12:00 PM

	M	T	W	T	F	S	S
JUL				1	2	3	4
	5	6	7	8	9	10	11
	12	13	14	15	16	17	18
	19	20	21	22	23	24	25
	26	27	28	29	30	31	

	M	T	W	T	F	S	S
AUG							1
	2	3	4	5	6	7	8
	9	10	11	12	13	14	15
	16	17	18	19	20	21	22
	23	24	25	26	27	28	29
	30	31					

	M	T	W	T	F	S	S
SEP			1	2	3	4	5
	6	7	8	9	10	11	12
	13	14	15	16	17	18	19
	20	21	22	23	24	25	26
	27	28	29	30			

	M	T	W	T	F	S	S
OCT					1	2	3
	4	5	6	7	8	9	10
	11	12	13	14	15	16	17
	18	19	20	21	22	23	24
	25	26	27	28	29	30	31

	M	T	W	T	F	S	S
NOV	1	2	3	4	5	6	7
	8	9	10	11	12	13	14
	15	16	17	18	19	20	21
	22	23	24	25	26	27	28
	29	30					

	M	T	W	T	F	S	S
DEC			1	2	3	4	5
	6	7	8	9	10	11	12
	13	14	15	16	17	18	19
	20	21	22	23	24	25	26
	27	28	29	30	31		