

**2022 BUDGET SUMMARY
ELEMENT 1
RESEARCH & ANALYTICS**

Revenues		Percent of Total
Direct Federal Grants	-	0.0%
State and Locally Administered Federal & Other Grants	2,635,178	76.6%
State and Local Match	-	0.0%
ARC Required Match	586,444	17.0%
ARC Supplemental Funding	-	0.0%
Private Sector Funding	218,872	6.4%
Enterprise Fund Income	-	0.0%
Other Revenue	-	0.0%
Total Revenues	\$3,440,494	100.0%
Expenses by Work Program Titles		
01A Estimates and Forecasts	2,049,811	59.6%
01B Geospatial Technology and Analysis	1,155,811	33.6%
01C Data Resource and Information Partnerships	234,872	6.8%
Total Expenses	3,440,494	100.0%
Expenses by Type		
Salary and Benefits	1,815,770	52.8%
Contracts	175,000	5.1%
Equipment	10,000	0.3%
Misc. Operating	202,347	5.9%
Travel	22,500	0.7%
Rent & Related	112,845	3.3%
Computer Services	401,138	11.7%
Indirects	700,894	20.4%
Subgrants and Participants	-	0.0%
Total Expenses	3,440,494	100.0%

**2022 BUDGET SUMMARY
ELEMENT 2
COMMUNITY DEVELOPMENT**

Revenues		Percent of Total
Direct Federal Grants	193,836	2.6%
State and Locally Administered Federal & Other Grants	4,068,034	54.9%
State and Local Match	510,000	6.9%
ARC Required Match	485,035	6.6%
ARC Supplemental Funding	512,395	6.9%
Private Sector Funding	1,093,979	14.8%
Enterprise Fund Income	540,948	7.3%
Other Revenue	-	0.0%
Total Revenues	\$7,404,227	100.0%
Expenses by Work Program Titles		
02A Regional Comprehensive Planning	345,715	4.7%
02B Regional Plan Implementation	2,658,241	35.9%
02C LCI Program	2,800,000	37.8%
02D Economic Development	241,928	3.3%
02E Regional Leadership Development	1,222,419	16.5%
02F Arts and Culture	135,924	1.8%
Total Expenses	\$7,404,227	100.0%
Expenses by Type		
Salary and Benefits	2,080,341	28.1%
Contracts	740,000	10.0%
Equipment	8,000	0.1%
Misc. Operating	444,117	6.0%
Travel	70,200	0.9%
Rent & Related	124,218	1.7%
Computer Services	204,324	2.8%
Indirects	803,027	10.8%
Subgrants and Participants	2,930,000	39.6%
Total Expenses	\$7,404,227	100.0%

**2022 BUDGET SUMMARY
ELEMENT 3
NATURAL RESOURCES**

		Percent of Total
Revenues		
Direct Federal Grants	-	0.0%
State and Locally Administered Federal & Other Grants	4,176,796	78.6%
State and Local Match	-	0.0%
ARC Required Match	-	0.0%
ARC Supplemental Funding	1,117,952	21.0%
Private Sector Funding	-	0.0%
Enterprise Fund Income	20,000	0.4%
Other Revenue	-	0.0%
Total Revenues	\$5,314,748	100.0%
Expenses by Work Program Titles		
03A Water Resources	3,117,200	58.7%
03B Environmental Management	371,791	7.0%
03C Chattahoochee Corridor	236,561	4.5%
03D Metropolitan North Georgia Water Planning District	1,589,196	29.9%
Total Expenses	\$5,314,748	100.0%
Expenses by Type		
Salary and Benefits	1,536,445	28.9%
Contracts	2,766,290	52.0%
Equipment	2,000	0.0%
Misc. Operating	217,199	4.1%
Travel	20,000	0.4%
Rent & Related	75,418	1.4%
Computer Services	104,321	2.0%
Indirects	593,075	11.2%
Subgrants and Participants	-	0.0%
Total Expenses	\$5,314,748	100.0%

**2022 BUDGET SUMMARY
ELEMENT 4
WORKFORCE SOLUTIONS**

Revenues		Percent of Total
Direct Federal Grants	-	0.0%
State and Locally Administered Federal & Other Grants	11,190,462	100.0%
State and Local Match	-	0.0%
ARC Required Match	-	0.0%
ARC Supplemental Funding	-	0.0%
Private Sector Funding	-	0.0%
Enterprise Fund Income	-	0.0%
Other Revenue	-	0.0%
Total Revenues	\$11,190,462	100.0%
Expenses by Work Program Titles		
04A Adult and Dislocated Worker Services	4,590,273	41.0%
04C Business Services	2,274,192	20.3%
04E Local and Regional Workforce Planning	3,829,918	34.2%
04I #N/A	44,343	0.4%
04Z Special Projects	451,736	4.0%
Total Expenses	11,190,462	100.0%
Expenses by Type		
Salary and Benefits	2,133,410	19.1%
Contracts	480,000	4.3%
Equipment	80,000	0.7%
Misc. Operating	11,049	0.1%
Travel	27,000	0.2%
Rent & Related	673,150	6.0%
Computer Services	160,403	1.4%
Indirects	710,450	6.3%
Subgrants and Participants	6,915,000	61.8%
Total Expenses	\$11,190,462	100.0%

**2022 BUDGET SUMMARY
ELEMENT 5
MOBILITY SERVICES**

Revenues		Percent of Total
Direct Federal Grants	-	0.0%
State and Locally Administered Federal & Other Grants	10,874,512	93.6%
State and Local Match	515,000	4.4%
ARC Required Match	75,000	0.6%
ARC Supplemental Funding	-	0.0%
Private Sector Funding	-	0.0%
Enterprise Fund Income	-	0.0%
Other Revenue	149,000	1.3%
Total Revenues	\$11,613,512	100.0%
Expenses by Work Program Titles		
05A Transportation Demand Management (TDM)	11,613,512	100.0%
Total Expenses	\$11,613,512	100.0%
Expenses by Type		
Salary and Benefits	1,580,935	13.6%
Contracts	6,261,000	53.9%
Equipment	8,000	0.1%
Misc. Operating	151,992	1.3%
Travel	36,000	0.3%
Rent & Related	136,163	1.2%
Computer Services	254,180	2.2%
Indirects	610,242	5.3%
Subgrants and Participants	2,575,000	22.2%
Total Expenses	\$11,613,512	100.0%

2022 BUDGET SUMMARY
ELEMENT 6
TRANSPORTATION ACCESS & MOBILITY

Revenues		Percent of Total
Direct Federal Grants	1,219,173	7.0%
State and Locally Administered Federal & Other Grants	12,993,066	74.3%
State and Local Match	1,815,672	10.4%
ARC Required Match	1,407,091	8.0%
ARC Supplemental Funding	-	0.0%
Private Sector Funding	-	0.0%
Enterprise Fund Income	50,000	0.3%
Other Revenue	-	0.0%
Total Revenues	\$17,485,002	100.0%
Expenses by Work Program Titles		
06A Regional Planning	1,889,533	10.8%
06B Program Implementation & Partner Services	1,465,437	8.4%
06C Travel Demand Model Development & Support	1,120,598	6.4%
06D Performance Analysis & Monitoring	638,307	3.7%
06E Special Studies	10,468,595	59.9%
06F Administration & Support	1,902,532	10.9%
Total Expenses	\$17,485,002	100.0%
Expenses by Type		
Salary and Benefits	3,542,146	20.3%
Contracts	4,360,000	24.9%
Equipment	32,000	0.2%
Misc. Operating	487,899	2.8%
Travel	51,500	0.3%
Rent & Related	147,772	0.8%
Computer Services	452,805	2.6%
Indirects	1,367,285	7.8%
Subgrants and Participants	7,043,595	40.3%
Total Expenses	\$17,485,002	100.0%

**2022 BUDGET SUMMARY
ELEMENT 8
AGING AND INDEPENDENCE SERVICES**

Revenues		Percent of Total	
	Direct Federal Grants	162,165	0.5%
	State and Locally Administered Federal & Other Grants	30,583,574	89.7%
	State and Local Match	1,745,747	5.1%
	ARC Required Match	898,375	2.6%
	ARC Supplemental Funding	100,000	0.3%
	Private Sector Funding	183,824	0.5%
	Enterprise Fund Income	416,000	1.2%
	Other Revenue	-	0.0%
Total Revenues		\$34,089,685	100.0%
Expenses by Work Program Titles			
08A	Mandated Services under Area Plan on Aging	25,479,502	74.7%
08B	Access & Information Services	4,111,354	12.1%
08C	Medicaid Waiver Programs	3,068,957	9.0%
08D	Health & Wellness Programs	276,890	0.8%
08E	Community Development	1,152,982	3.4%
Total Expenses		\$34,089,685	100.0%
	Salary and Benefits	7,463,216	21.9%
	Contracts	1,347,152	4.0%
	Equipment	20,000	0.1%
	Misc. Operating	528,001	1.5%
	Travel	27,661	0.1%
	Rent & Related	421,868	1.2%
	Computer Services	359,842	1.1%
	Indirects	2,485,279	7.3%
	Subgrants and Participants	21,436,666	62.9%
Total Expenses		\$34,089,685	100.0%

**2022 BUDGET SUMMARY
ELEMENT 10
HOMELAND SECURITY & RECOVERY**

Revenues		Percent of Total
Direct Federal Grants	-	0.0%
State and Locally Administered Federal & Other Grants	9,291,455	99.8%
State and Local Match	-	0.0%
ARC Required Match	-	0.0%
ARC Supplemental Funding	15,000	0.2%
Private Sector Funding	-	0.0%
Enterprise Fund Income	-	0.0%
Other Revenue	-	0.0%
Total Revenues	\$9,306,455	100.0%
Expenses by Work Program Titles		
10A UASI	9,306,455	100.0%
Total Expenses	\$9,306,455	100.0%
Expenses by Type		
Salary and Benefits	665,941	7.2%
Contracts	3,912,655	42.0%
Equipment	-	0.0%
Misc. Operating	128,000	1.4%
Travel	15,000	0.2%
Rent & Related	45,687	0.5%
Computer Services	37,468	0.4%
Indirects	219,103	2.4%
Subgrants and Participants	4,282,601	46.0%
Total Expenses	\$9,306,455	100.0%

**2022 BUDGET SUMMARY
ELEMENTS 21-23, 31 & 41
OFFICE OF EXECUTIVE DIRECTOR
CENTER FOR STRATEGIC OPEATIONS AND ADMINISTRATION, AND
CENTER FOR STRATEGIC RELATIONS**

Revenues		Percent of Total
Agency Indirect Recovery	6,201,683	62.1%
Departmental Indirect Recovery	1,930,841	19.3%
Internal Service Fund Charges	1,857,841	18.6%
Total Revenues	\$9,990,365	100.0%
Expenses by Element		
21 Administration & Coordination	1,819,890	15.0%
22 Business Services	4,568,778	37.5%
23 Strategic Relations	2,194,271	18.0%
31 Center Cost Pools	1,728,585	14.2%
41 Information Systems Internal Service Fund	1,857,840	15.3%
Total Expenses	\$12,169,364	100.0%
Expenses by Type		
Salary and Benefits	6,869,745	56.5%
Contracts	1,828,246	15.0%
Equipment	458,500	3.8%
Misc. Operating	585,600	4.8%
Travel	143,450	1.2%
Rent & Related	372,245	3.1%
Computer Services	1,268,409	10.4%
Indirects	643,169	5.3%
Subgrants and Participants	-	0.0%
Total Expenses	\$12,169,364	100.0%

**2022
BUDGET SUMMARY
GENERAL FUND**

Beginning Balance as of 1/1/2022 (estimate)	\$8,038,831
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Revenue and Available Funds

<i>General Fund Revenue</i>	5,600,374
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Local Appropriations	5,555,374	
Interest	45,000	
Misc Income	0	

<i>Revenue and Transfer Subtotal</i>	5,600,374
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Transfer to Special Revenue Funds

Required ARC Match	3,451,945
ARC Supplement	904,005

<i>Transfer to Enterprise Funds</i>	841,342
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General Fund Expenses

Non-Fed, Commission	964,450
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<i>Expense and Transfer Subtotal</i>	6,161,742
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Projected Ending Balance -12/31/2021	\$7,477,464
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Increase (Decrease) in Fund Balance	(\$561,368)
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**2022 BUDGET SUMMARY
ENTERPRISE FUNDS**

Operating Revenues including Internal Transfers		Percent of Total
Enterprise Income	1,048,211	47.1%
Private Sector Funding	337,500	15.2%
ARC Supplemental Funding	841,342	37.8%
Total Revenues	\$2,227,053	100.0%
Expenses by Type		
Salary and Benefits	947,873	42.6%
Contracts	657,501	29.5%
Equipment	-	0.0%
Misc. Operating	223,898	10.1%
Travel	50,200	2.3%
Rent & Related	9,500	0.4%
Computer Services	6,500	0.3%
Other Computer Expenses	2,750	0.1%
Indirects	328,831	14.8%
Subgrants and Participants	-	0.0%
Total Expenses	\$2,227,053	100.0%
Expenses by Enterprise Activity		
State of the Region	404,346	18.2%
Chattahoochee Corridor Reviews	236,561	10.6%
Anthem Care Coordination	163,824	7.4%
ARCHI	20,000	0.9%
Economic Development	2,500	0.1%
RLI Operations	377,791	17.0%
LINK Operations	723,796	32.5%
Arts & Culture	135,924	6.1%
Connect ATL Conference	50,000	2.2%
Sponsorships	93,439	4.2%
Data Development	18,872	0.8%
Total Expenses	2,227,053	100.0%

**2022 BUDGET SUMMARY
SPECIAL REVENUE FUNDS**

Operating Revenues including Internal Transfers		Percent of Total
US Dept of Transportation	1,219,173	1.2%
Other (Federal)	356,001	0.4%
GA Dept of Comm Affairs	168,954	0.2%
GA Dept of Human Services	27,763,276	28.1%
GA Dept of Transportation	30,365,836	30.7%
Contracts with Local Govts	2,631,943	2.7%
Other (State/Local)	24,883,068	25.2%
State and Local Match	4,586,419	4.6%
ARC Required Match	3,451,945	3.5%
ARC Supplemental Funding	1,868,455	1.9%
Private Sector Funding	975,351	1.0%
Other Revenue	565,000	0.6%
Total Revenue including Transfers	98,835,421	100.0%
Expenses by Type		
Salary and Benefits	20,268,487	20.5%
Contracts	19,994,596	20.2%
Equipment	160,000	0.2%
Misc. Operating	2,029,406	2.1%
Travel	238,461	0.2%
Rent & Related	1,727,621	1.7%
Computer Services	1,470,731	1.5%
Other Computer Expenses	494,500	0.5%
Indirects	7,268,757	7.4%
Subgrants and Participants	45,182,862	45.7%
Total Expenses	\$98,835,421	100.0%

**2022 BUDGET SUMMARY
INTERNAL SERVICE FUND**

		Percent of Total
Operating Revenues including Internal Transfers		
Internal Service Fund Charges	\$1,857,840	100.0%
ARC Supplemental Funding	\$0	0.0%
Total Revenues and Transfers	\$1,857,840	100.0%
Expenses by Type		
Salary and Benefits	881,688	47.5%
Contracts	106,246	5.7%
Equipment	-	0.0%
Misc. Operating	31,800	1.7%
Travel	5,300	0.3%
Rent & Related	57,395	3.1%
Other Computer Expenses	540,000	29.1%
Indirects	235,411	12.7%
Total Expenses	\$1,857,840	100.0%

**2022 BUDGET SUMMARY
AGENCY AND CENTERS INDIRECT**

Operating Revenues including Internal Transfers	Agency	Centers
Indirect Charges	6,201,683	1,930,841
Other Revenue		-
ARC Supplemental Funding	-	-
Total Revenues and Transfers	\$6,201,683	\$1,930,841

Expenses by Type

Salary and Benefits	4,468,086	1,121,815
Contracts	1,072,000	40,000
Equipment	453,500	5,000
Misc. Operating	409,500	61,600
Travel	97,350	22,000
Rent & Related	213,045	101,805
Computer Services	313,269	67,340
Other Computer Expenses	338,300	9,500
Indirects	-	299,525
Subgrants and Participants	-	-
Total Expenses	7,365,050	\$1,728,585

2022 TOTAL REVENUES
(Excluding Internal Service Transfers)

Special Revenue and Enterprise Revenues

US Dept of Transportation	FTA	1,219,173
Other (Federal)	Other Federal	356,001
GA Dept of Comm Affairs	DCA	168,954
GA Dept of Human Services	DHS	27,763,276
GA Dept of Transportation	DOT	30,365,836
Contracts with Local Govts	Local	2,631,943
GEMA	State	9,291,455
Technical College System of GA, Workforce Development	State	11,146,119
Water Board	Local	1,589,196
Other (State/Local)	State	2,856,298
State and Local Match	Match	4,586,419
Private Sector Funding	Private	1,312,851
Enterprise Income	Private	1,048,211
Other Revenue	Other	565,000

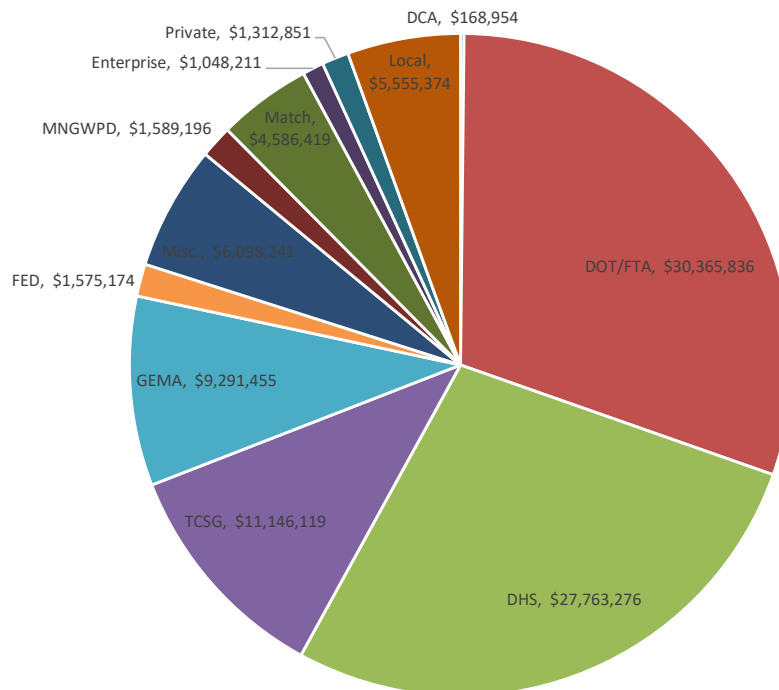
Subtotal **94,900,732**

General Fund

Local Appropriations	Local	5,555,374
Misc. Income	Misc.	-
Interest	Misc.	45,000

Subtotal **5,600,374**

TOTAL REVENUES **100,501,106**



2022 TOTAL EXPENSES
(By Type Excluding Computer Services and Indirect)

	TOTAL AGENCY	Special Revenue Funds	Enterprise Funds	ARC Cash	Agency Indirect	Dept. Indirect
Salary and Benefits	27,687,949	20,047,399	947,873	221,088	4,468,086	1,121,815
Contracts	21,870,343	19,539,596	657,501	455,000	1,072,000	40,000
Equipment	618,500	160,000	-	-	453,500	5,000
Misc. Operating	2,756,204	1,971,706	223,898	57,700	409,500	61,600
Travel	413,311	219,661	50,200	18,800	97,350	22,000
Rent & Related	2,109,366	1,727,621	9,500	-	213,045	101,805
Other Computer Expenses	1,385,050	494,500	2,750	-	338,300	9,500
Subgrants and Participants	45,182,862	45,182,862	-	-	-	-
Other Expenses	-	-	-	-	-	-
Over/(Under) Indirect Recovery	(961,111)	-	-	-	(1,163,367)	202,256
TOTAL EXPENSES	101,062,474	89,343,345	1,891,722	752,588	5,888,414	1,563,976

